

Ref	Housing Strategy Project Plan: Year one 2023/24 (reported quarterly in July 23, Oct 23, Jan 24 , April 24)	
1	Priority 1: Improving housing supply	Lead
1.1	Enable 34 units of sheltered housing with care for older people, deliver 72 units of extra care at Tor Marine, 12 units for those with learning disabilities and autism and 6 units of supported living accommodation for people with enduring mental ill health by 2023/24 Q4 (based on the Adult Social Care Strategic Housing Requirements 2022)	AR
1.2	Provide a flexible approach to allow access to a mixed economy of 101 units of varying types of accommodation, to improve the housing outcomes for care experienced leavers by 2023/24 Q4 (based on Temporary Accommodation Care Experienced Young People Accommodation and Sufficiency Plan 2022)	BT
1.3	Work in partnership with organisations such as the NHS, Environment Agency, Natural England, Primary Care Trust, transport companies Homes England and other local authorities to assemble land for development by 2023/24 Q4	AD, DE
1.4	Purchase 36 self-contained, temporary accommodation for homeless households by 2023/24 Q1	TH
1.5	Deliver the Empty Homes Policy action plan to reduce the number of empty homes, by working with property owners and targeting those empty for over 2 years	TH
1.6	Work through the Housing Delivery Group to proactively address stalled sites, use compulsory purchase orders to buy brownfield sites at realistic prices, review exception sites in the Local Plan and regularly review the potential for 'off the shelf' purchases 2023/24 Q4	DE
1.7	Deliver Torbay Council's 'Right-Sizing Project' via Devon Home Choice to free up 16 larger family homes a year	TH
1.8	Review Council and social housing provider assets and land ownership, including car parks and other land appropriate for acquisition and link into the town centre masterplan and urban regeneration ambitions by 2023/24 Q3	DE
1.9	Establish formal strategic partnerships with registered providers on affordable housing sites to enable affordable and first time buyer homes by 2023/24 Q4	DE
1.10	Work with 'build for rent' developers to investigate a shared housing project within the Town Centre Master and Waterside Development Plans by 2023/24 Q2	DE, AD
1.11	Conduct an external assessment of potential residential development in the town centres, focussing on Council assets, viability, supply chain etc by 2023/24 Q4	AD, DE
2	Priority 2: Improving housing conditions	
2.1	Produce and deliver a private rented and social sector improvement plan to tackle disrepair and poor housing conditions, proactively target non-compliant landlords and take appropriate action where standards are not being met. Include improvement statistics and targets	TH
2.2	Develop business plan and seek funding for loans scheme to target those most in need to help improve energy efficiency, tackle fuel poverty and reduce carbon emissions for 2023/24 Q3	TH, DE
2.3	Develop and implement a robust Housing Assistance Policy to help residents remain independent at home in line with changing needs and legislative requirements. By 2023/24 Q2	TH
3	Priority 3: Improving housing support	
3.1	Undertake appropriate lobbying to increase the Local Housing Allowance rates to meet local need 2023/24 Q3	TH

3.2	Continue to improve and implement the Housing Options Service Improvement Plan, to make sure that we give residents high quality, accessible advice when they need it. (See action plan for key milestones)	TH
3.3	Work with members, partners and clients to develop a homelessness and rough sleeping strategy that is fit for purpose and meets statutory and legislative requirements. By 2023/24 Q4	TH
3.4	Implement the domestic abuse and sexual violence strategy and associated action plan with an emphasis on moving victims to safe and secure accommodation and preventing homelessness. (See action plan for key milestones)	TH
3.5	Work with the Department of Works and Pensions and the community and voluntary sector to improve options for employment, education and training for people who have experienced homelessness	TH, AD
3.6	Formalise our Rent Guarantor Scheme for care experienced young people, offering six months rent in advance and deposit by 2023/24 Q2	BT
3.7	Deliver a revised homeless hostel provision plan for the Leonard Stocks Centre, with the right level of support. See delivery plan for key mile stones	TH
3.8	Develop a funding bid for the Single Homeless Accommodation Programme (SHAP) from the Department of Levelling Up, Housing and Communities for 23/24 Q2	TH
3.9	Undertake a cost benefit assessment and develop a business plan for people who require accommodation, but are not eligible under the Care Act (2014), (Housing Plus) to better understand potential cost savings by 2024/25 Q1	AR, TH